

PSP Workplace Culture and Context Considerations for Return to Work

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Mitigating Potential Bias

- The information presented in this program is based on recent information that is explicitly "evidence-based".
- This Program and its material is peer reviewed and all the recommendations involving clinical medicine are based on evidence that is accepted within the profession; and all scientific research referred to, reported, or used in this CE/CPD activity in support or justification of patient care recommendations conforms to the generally accepted standards



Learning Objectives

By the end of this session, participants will be able to:

- 1. Discuss the unique factors of each PSP discipline to consider when determining a stay at work or return to work plan
- 2. Understand elements of a prevention-based approach to psychological health and safety and worker wellbeing





2000s 2010s 2020s



- BSc ('02), MSc ('07) Kin
- CCPE ('08)
- Research Assistant
- Ergo consulting industry and manufacturing

- CRSP ('16), OHSCertificate ('17)
- Health and Safety
 Consultant
- Manager Public Safety
- Auxiliary Constable
- CCCPE Board

- Director Public
 Safety, Healthcare
 sectors
- First responder mental health
- Manager Health
 Safety Wellness
- Auxiliary Sergeant
- ACE Secretary

Tasks when Working in the Community Public Safety Personnel

- All PSP: Parade/briefing, vehicle checks, radio calls, written notes and reports, scene management, provide medical attention, communication with dispatch
- Police: surveillance, investigations, background checks, arrest, pursuit, crowd control, search and seizure, traffic control
- Fire: suppression (structure and wildland), prevention, technical rescue
- Paramedic: treatment, transport, community paramedic, offload delays



Ontario's PSP

| Fire | Police | Paramedic | Corrections | Communications |
|---------------------|-------------------------------------|----------------------------------|---|---------------------|
| Career: 24hr shifts | Sworn and civilian members. | 2 paramedics in 911 response | Institution • corrections | Call taker |
| Volunteer: part- | | vehicle. | officer | Dispatch and |
| time, on-call as | Areas of | I loon on what has be | • medical | prioritize units in |
| needed | specialization in medium and larger | Huge variation in community | social workersrehabilitation | response area |
| Bunker gear ~50 lb | services. | paramedicine | officers | |
| SCBA ~15 lb | | programs | | |
| | vest ~8.5-13 lb | 50 II I (| Community | |
| | duty belt ~9 lb | ~50 lb bag of equipment taken to | (probation, parole) | |
| | | each call | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |

Mental Health & the Hierarchy of Controls







ADMINISTRATIVE

Safe Work Policies, Processes and Practices



PERSONAL PROTECTIVE EQUIPMENT

Protect at the Worker

Image from Public Services Health and Safety Association

Prevention-Based Approach





PREVENTION

Hazard Recognition and Control

- Organizational Psychosocial factors assessed
- Job Specific psychological factors are identified
- Job Demands are identified
- JHSC monthly inspections include psychological hazards
- Safe work plan and procedures are developed and communicated for • job tasks at risk of causing psychological harm

Training and Education

- General Mental Health Awareness training provided
- Workplace-specific psychological health and safety training is provided on policies and procedures
- JHSC is trained on psychological health and safety
- Training provided specific to psychological hazards on the job
- Leaders are trained in roles and responsibilities for psychological health and safety



INTERVENTION

Incident Reporting and Investigation

- Psychological incidents included in hazard and incident reporting
- Formal process in place for investigation of psychological incidents and injuries

Incident Response

- Serious incident plan developed and communicated
- Crisis response plan developed and communicated
- Supervisors respond appropriately to psychological incidents

Workplace Supports

- Community supports identified and communicated
- Employee and Family Assistance Program is in place
- On-site supports in place such as:
- Peer Support program
- Organizational psychologist



RECOVERY

Post-incident Response

- Informal and/or formal de-briefing process developed and communicated
 - initiation of EFAP
 - initiation of Peer Support / other

Return to work and Stay at Work

- RTW/SAW process for psychological injury/illness is established and communicated
- Workplace stakeholders trained on R&R and RTW process
- Suitable work is identified and provided in-line with worker cognitive/psychological ability



Image from Public Services Health and Safety Association



What a Job Demands Description (JDD) <u>IS</u>

What a Job Demands Description (JDD) <u>IS NOT</u>

A comprehensive <u>description</u> of the physical, cognitive, sensory and environmental demands required to perform the essential and non-essential duties of a job.

- Assessment of risk
- Controls-based
- Solutions-focused





Supporting Stay at Work and Return to Work

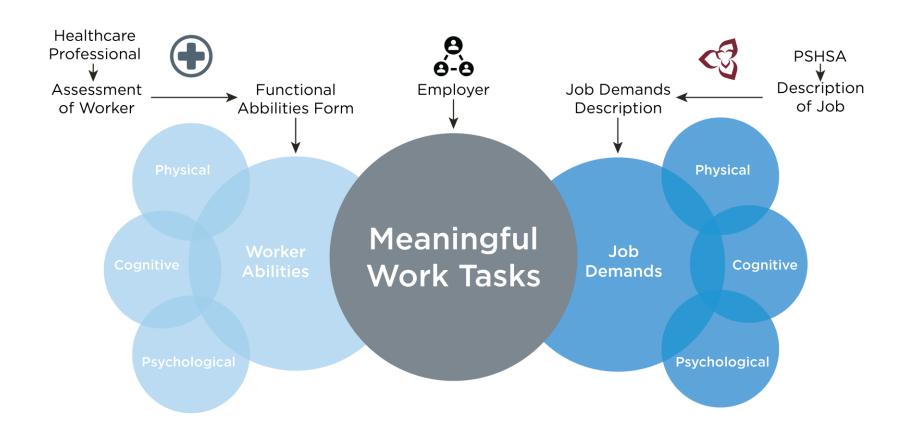
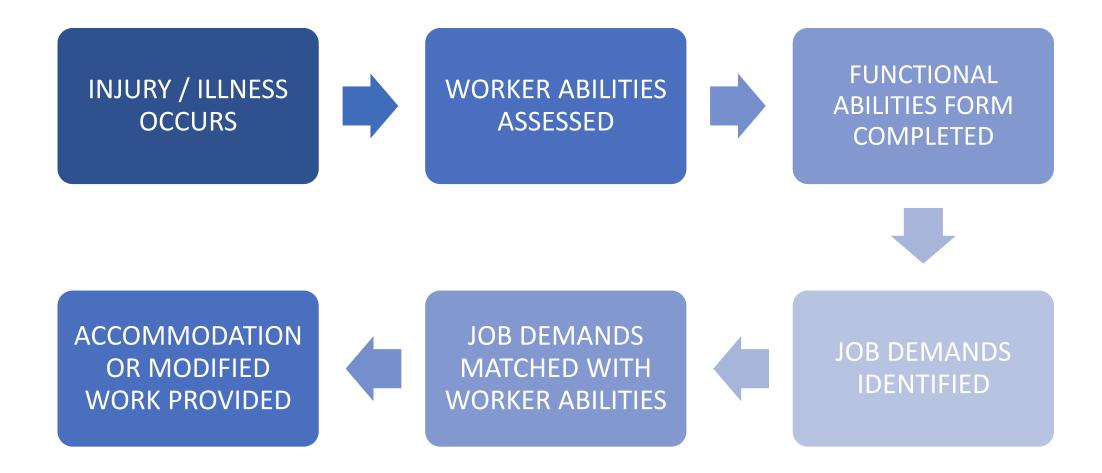


Image from Public Services Health and Safety Association

Stay at Work and Return to Work





Police Return to Work/Stay at Work study resources https://www.iwh.on.ca/publications/rtw-in-policing-time-to-act



Take Home Messages

- Each discipline has unique factors to consider when determining a stay at work or return to work plan
- There are many elements to a prevention-based approach to psychological health and safety and worker wellbeing. Each workplace is at a different spot on their journey.



Resources

- Return to work in Police Organizations
 - Return to work in Policing: Time to A.C.T.
 - Return-to-Work Experiences in Ontario Policing: Injured But Not Broken
 - Behind the Badge: revealing Escalating Mental Helath Injuries Among RCMP Officers
- CSA Z1011.1:22 Work disablity management in the paramedic service organization
- Mental Health Secretariat
 - Mental Health Secretariat: Collaboration for public safety personnel (PSP) mental health in Ontario
- CIPSRT https://www.cipsrt-icrtsp.ca/



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